

# Industrial Energy Efficiency and the Clean Power Plan

## Tools for States

Jennifer Kefer, David Gardiner & Associates  
Ken Colburn, Regulatory Assistance Project  
Meegan Kelly, American Council for an Energy-Efficient Economy  
Bruce Hedman, Institute for Industrial Productivity

July 31, 2015

**[UPDATED] Call-In Number:**

First dial in: 913-312-1482

Conference ID: 9151827#





**RAP**

Energy solutions  
for a changing world

# Industrial Energy Efficiency and NACAA's “Implementing EPA’s Clean Power Plan: A Menu of Options”

Industrial Energy Efficiency and the Clean Power Plan  
Industrial Coordination Committee Webinar

July 31, 2015

Presented by Ken Colburn, Principal


**The Regulatory Assistance Project**

50 State Street, Suite 3  
Montpelier, VT 05602

Phone: 802-223-8199  
[www.raponline.org](http://www.raponline.org)

# The CPP is a “Different Animal”

- “Similar” ≠ identical
  - Little state experience
  - Cost/useful life considerations
  - Measures, timing, contents of state plans
  - Multi-state options
  - Federal response when a state plan is deficient



## It's Not a SIP: Opportunities and Implications for State 111(d) Compliance Planning

Authors  
**Christopher James and Kenneth Colburn**

**Introduction**

Even before the US Environmental Protection Agency's (EPA) Clean Power Plan (CPP) becomes final, states are initiating careful planning efforts to identify ways that its proposed requirements could be met. Many observers characterize these state plans – which EPA will require under Section 111(d) of the federal Clean Air Act (CAA) – as “State Implementation Plans” (SIPs). Chief among them is that unlike Section 110, the CPP offers broad flexibility for states to identify and implement technology and policy options of their own choosing to reduce GHG emissions. EPA's proposal uses four broad “building blocks” (heat rate improvements, re-dispatch to natural gas, non-emitting generation like renewable energy and nuclear power, and energy efficiency) to determine individual state emissions reduction targets. In actuality, the options open to states extend far beyond these building blocks. States may choose to implement measures that are not included in the CPP, such as energy efficiency programs, demand response, and other measures that can reduce emissions. States may also choose to implement measures that are not included in the CPP, such as energy efficiency programs, demand response, and other measures that can reduce emissions. States may also choose to implement measures that are not included in the CPP, such as energy efficiency programs, demand response, and other measures that can reduce emissions.

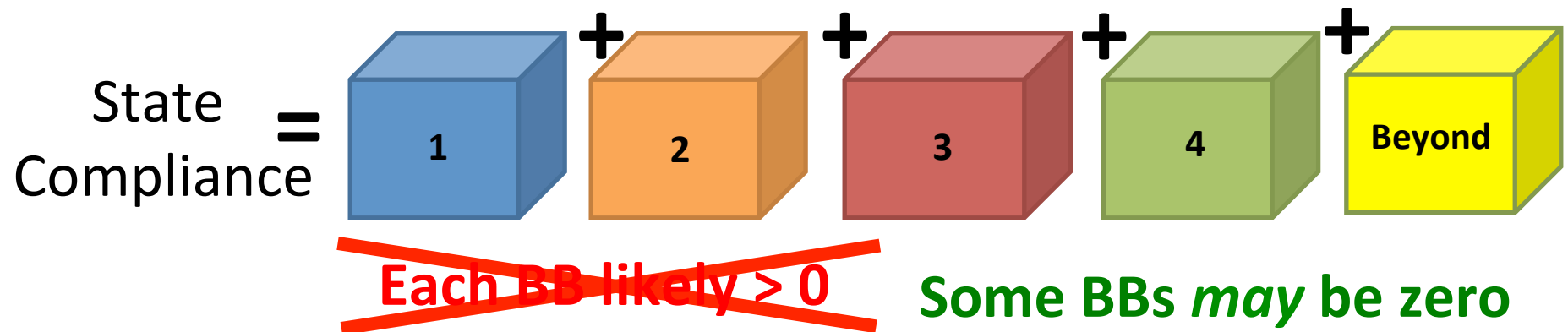
***Some states may approach compliance planning as though it were a SIP, but are likely to face higher costs, fewer options, and less innovation as a result.***

approaches. 1 42 U.S. Code § 7411 (d) (1).

[www.raponline.org/document/download/id/7491](http://www.raponline.org/document/download/id/7491)

# State CPP Compliance Plans: The Actual Opportunity

~~Conventional Wisdom:~~ **Actual Opportunity:**



Keys:

- States can “think outside the blocks”!
- Better to seek ‘approval’ than to ask permission!



# Implementing EPA's Clean Power Plan: A Menu of Options

## Table of Contents

List of Figures .....	iii
List of Tables .....	vi
Acronym List .....	ix
Executive Summary .....	ES-1
Introduction .....	Intro-1
Chapter 1: Optimize Power Plant Operations .....	1-1
Chapter 2: Implement Combined Heat and Power in the Electric Sector .....	2-1
Chapter 3: Implement Combined Heat and Power in Other Sectors .....	3-1
Chapter 4: Improve Coal Quality .....	4-1
Chapter 5: Optimize Grid Operations .....	5-1
Chapter 6: Increase Generation from Low-Emission Resources .....	6-1
Chapter 7: Pursue Carbon Capture and Utilization or Sequestration .....	7-1
Chapter 8: Retire Aging Power Plants .....	8-1
Chapter 9: Switch Fuels at Existing Power Plants .....	9-1
Chapter 10: Reduce Losses in the Transmission and Distribution System .....	10-1
Chapter 11: Establish Energy Savings Targets for Utilities .....	11-1
Chapter 12: Foster New Markets for Energy Efficiency .....	12-1
Chapter 13: Pursue Behavioral Efficiency Programs .....	13-1
Chapter 14: Boost Appliance Efficiency Standards .....	14-1
Chapter 15: Boost Building Energy Codes .....	15-1
Chapter 16: Increase Clean Energy Procurement Requirements .....	16-1
Chapter 17: Encourage Clean Distributed Generation .....	17-1
Chapter 18: Revise Transmission Pricing and Access Policies .....	18-1
Chapter 19: Revise Capacity Market Practices and Policies .....	19-1
Chapter 20: Improve Integration of Renewables into the Grid .....	20-1
Chapter 21: Change the Dispatch Order of Power Plants .....	21-1
Chapter 22: Improve Utility Resource Planning Practices .....	22-1
Chapter 23: Improve Demand Response Policies and Programs .....	23-1
Chapter 24: Adopt Market-Based Emissions Reduction Programs .....	24-1
Chapter 25: Tax Carbon Dioxide Emissions .....	25-1
Chapter 26: Consider Emerging Technologies and Other Important Policies .....	26-1

# NACAA's Menu of Options

*(Released May 21, 2015)*

465 pages; ~20 pp/chapter

10 Chapters on  
Technology Options

15 Chapters on  
Policy Options

[www.4cleanair.org/NACAA\\_Menu\\_of\\_Options](http://www.4cleanair.org/NACAA_Menu_of_Options)

# NACAA *Menu of Options*: Each Chapter Contents

- Profile (description, pros, cons, etc.)
- Regulatory Backdrop
- State & Local Implementation Experience
- GHG Emissions Reductions
- Co-Benefits
- Costs and Cost-Effectiveness
- Other Considerations
- For More Information
- Summary

## Chapter 3: Implement CHP in Other Sectors

- CHP in the commercial, industrial, institutional, and manufacturing sectors
- Improves economic competitiveness
- Scalable; host-dependent
- Reliability, cost, multi-p, etc. benefits

## Chapter 11: Establish Energy Savings Targets

- EE is a low-cost, low-risk resource
- Energy Efficiency Resource Standard (EERS) and other mechanisms reduce CO<sub>2</sub> while stimulating job growth and state economies
- Generally ratepayer funded; significant potential

## Chapter 12: Foster New Markets for EE

- Builds on Chapter 11 with voluntary, market-based
- Technology, operational, and behavioral changes for better service with lower energy consumption
- Audits, energy savings contracts, private EE, financial/tax incentives, labeling, ability to compete in wholesale markets

## Chapter 17: Encourage Clean DG

- Facilities <20 MW connected to the dist. grid
- Encompasses solar PV, wind, biomass, anaerobic digestion, geothermal, fuel cell, and small CHP
- Also avoids some or all T&D line losses
- Is increasingly cost-competitive

## Chapter 23: Improve Demand Response (DR)

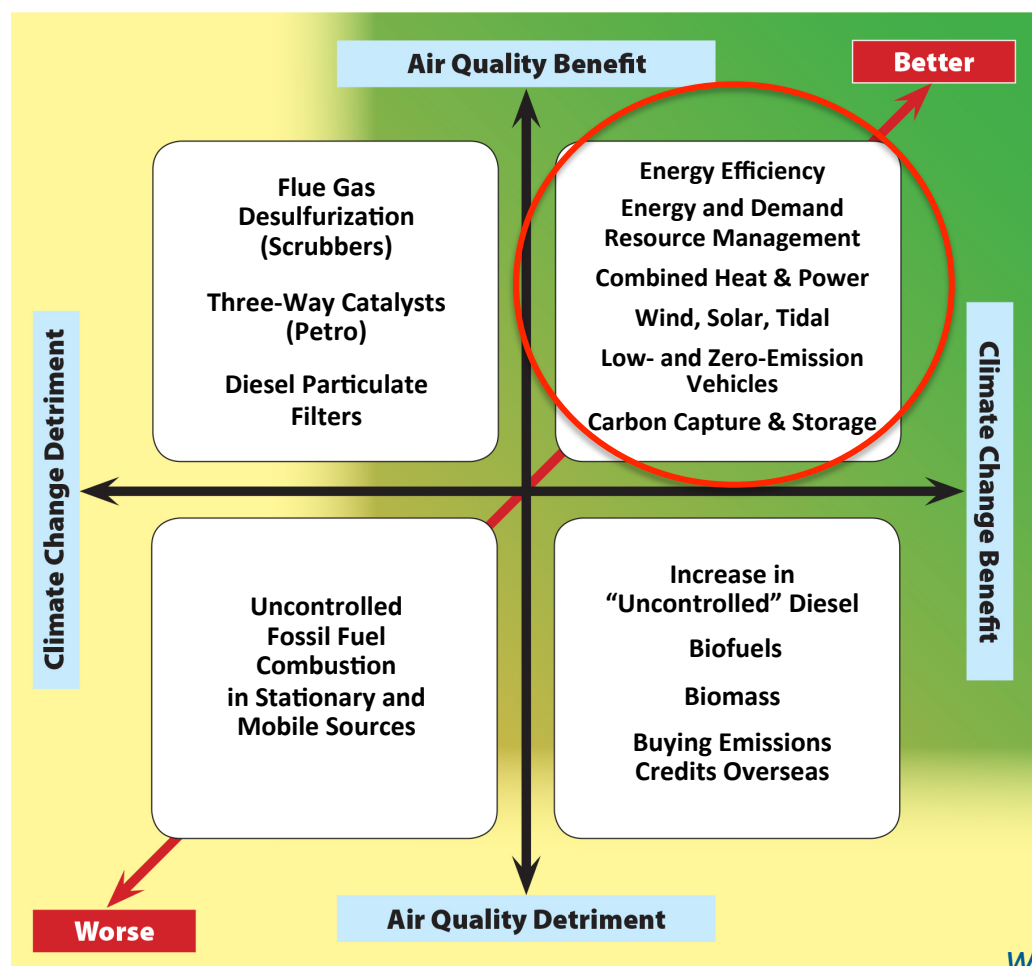
- Intentional modification of load by/for end-users  
First targeted peaks (via curtailment); now can provide ancillary services too (voltage regulation)
- Promote economic efficiency in wholesale markets
- Can reduce costs and facilitate RE integration

## Chapter 26: Emerging Technologies & Policies

- Previous 25 chapters reflect existing options
- Power sector changing from 1-way analog to 2-way digital system
- Smart grid, “internet of things,” storage, business models, EVs, aggregation, water-energy nexus, etc.
- *Future: Supply and demand will both be managed!*

# Consider Co-Benefits as Well as Carbon & Cost

Air Quality and Climate Change Trade-Offs and “Co-Benefits”

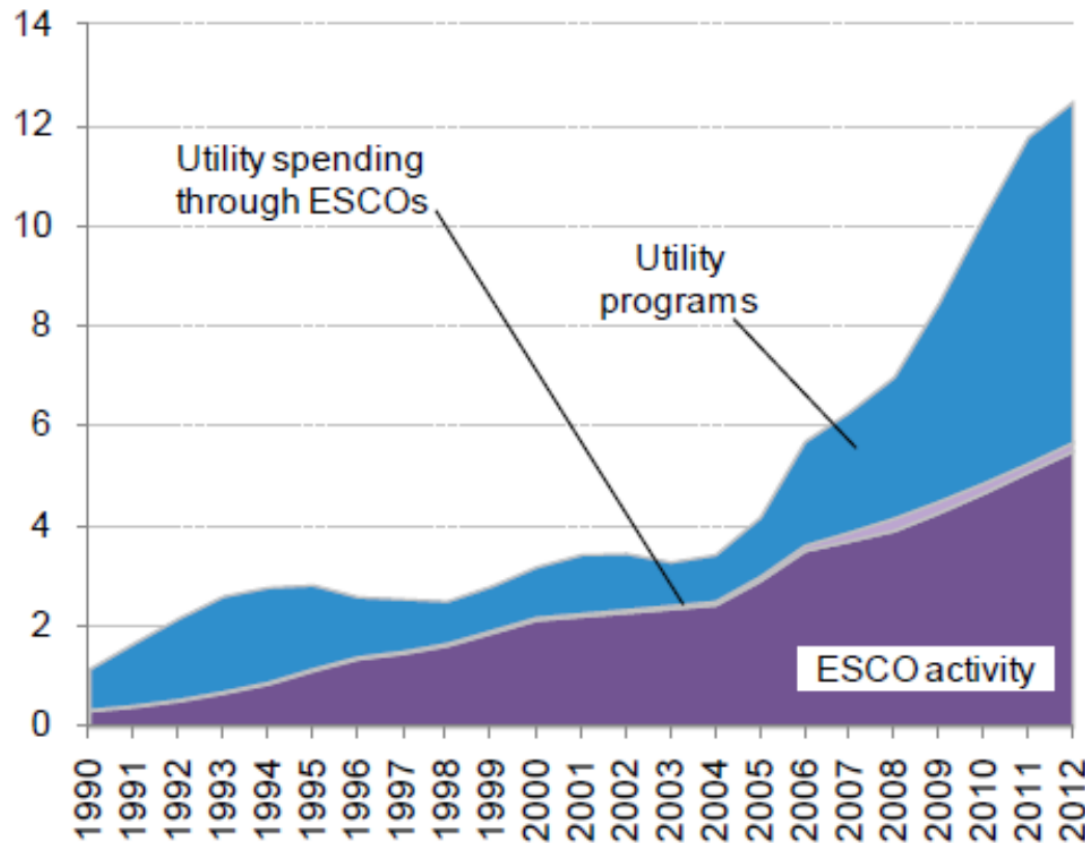


- Good CPP choices can help air quality; good air quality choices can help CPP compliance
- Ditto for increasing *water* concerns
- Integrated multi-pollutant, multi-media approach can lower cost, risk (**IMPEAQ**)

[www.raponline.org/document/download/id/6440](http://www.raponline.org/document/download/id/6440)

# Privately-Delivered Energy Efficiency

Investment in Energy Efficiency Through ESCOs and Utility Programs, 1993-2012



- Doesn't rely on state or utility investment
- ~\$7B+ U.S. market investment annually
- Projected to grow to \$10-15 billion by 2020
  - Scalable for CPP
- ***What's in your state's CPP plan?***

Source: Bloomberg New Energy Finance, "Sustainable Energy in America Factbook"

# Other Ways to Simplify EE Emissions Quantification

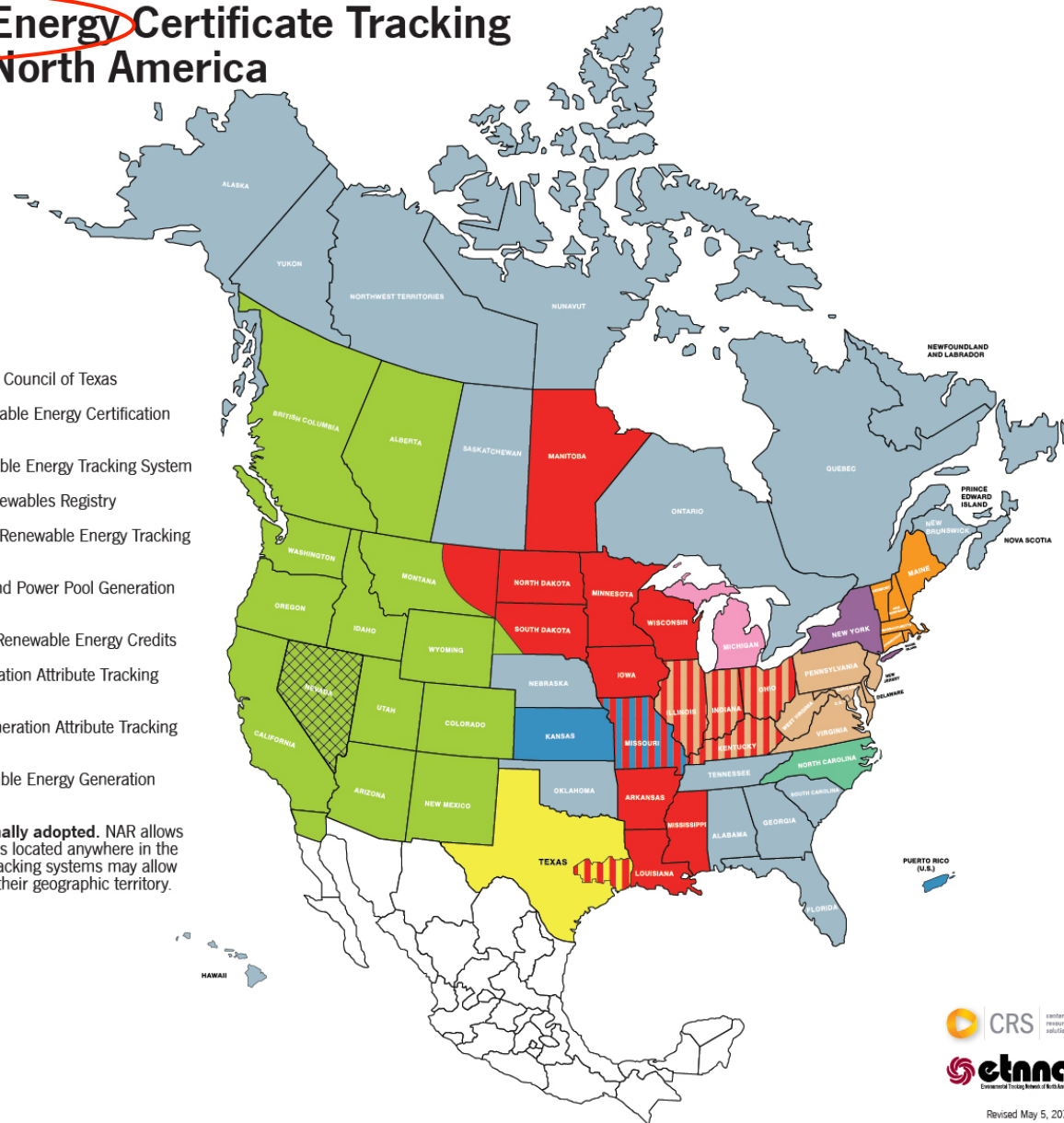
- **“Mobile Source Analogy”** for vehicle reductions
  - Why not for EE too?
- **“Deemed Energy Savings”** for good EE programs...
  - Why not apply to EE emissions reductions?
- **“AP-42 Emission Factors”** hierarchy approach...
  - Why not apply to EE emissions reductions?
- **Modeling:** EPA provides the MOVES model for states to assess vehicle emissions...
  - Why not a similar model for EE (AVERT?)
- **“Rule Effectiveness”** imposes conservative results
- ***REMEMBER: §111(d) is NOT a SIP; far greater flex.***



# EE and Renewable Energy Certificate Tracking Systems in North America

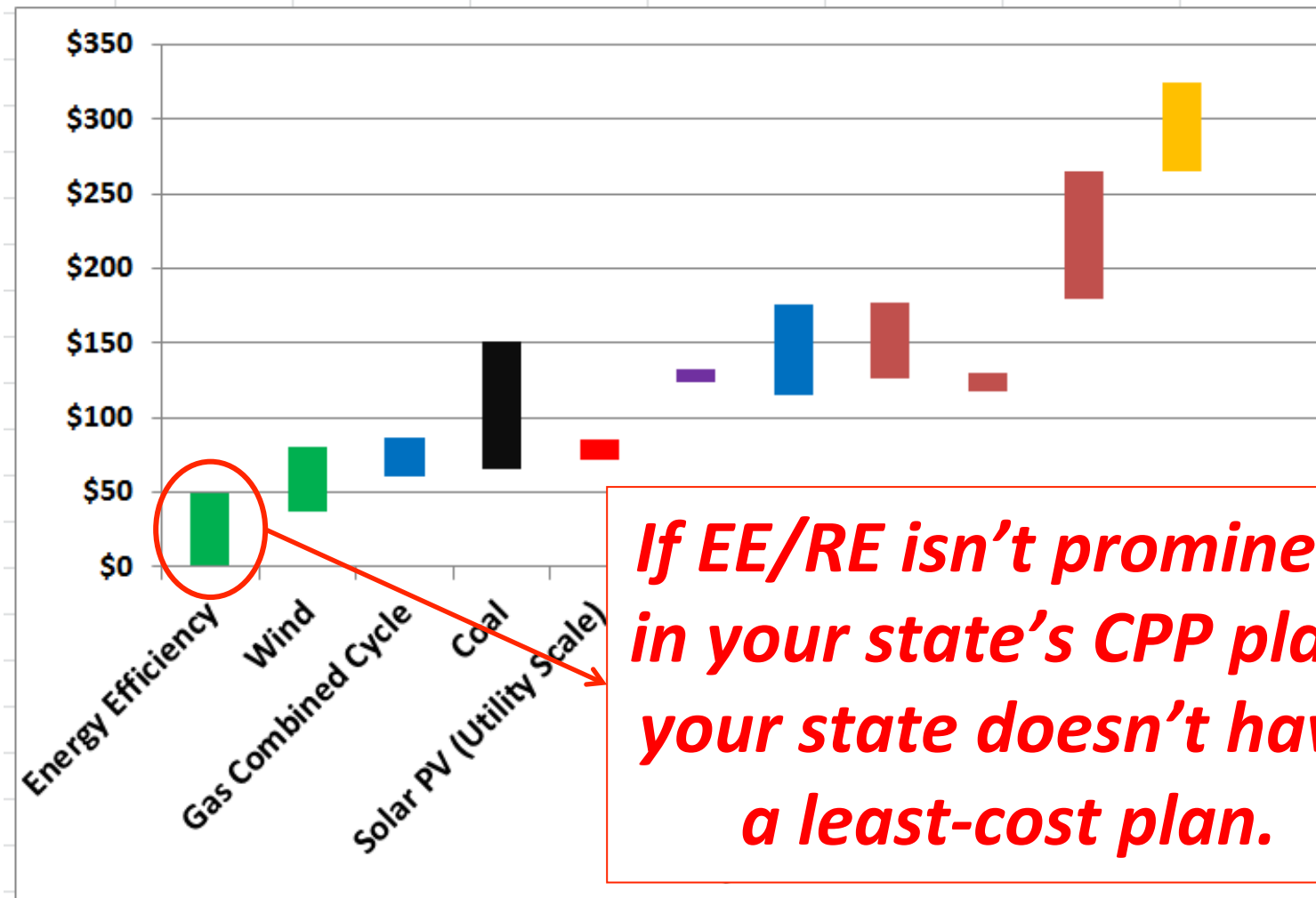
## KEY

- ERCOT:** Electric Reliability Council of Texas
- MIRECS:** Michigan Renewable Energy Certification System
- M-RETS:** Midwest Renewable Energy Tracking System
- NAR:** North American Renewables Registry
- NC-RETS:** North Carolina Renewable Energy Tracking System
- NEPOOL-GIS:** New England Power Pool Generation Information System
- NVTREC:** Nevada Tracks Renewable Energy Credits
- NYGATS:** New York Generation Attribute Tracking System (in development)
- PJM-GATS:** PJM EIS's Generation Attribute Tracking System
- WREGIS:** Western Renewable Energy Generation Information System
- No tracking system formally adopted.** NAR allows registration from generators located anywhere in the U.S. and Canada. Other tracking systems may allow registrations from outside their geographic territory.



Revised May 5, 2015

# Levelized Cost of Energy (\$/MWh) (Lazard, Version 8, 2014)



***If EE/RE isn't prominent in your state's CPP plan, your state doesn't have a least-cost plan.***

## Thank You for Your Time and Attention

### About RAP

The Regulatory Assistance Project (RAP) is a global, non-profit team of experts focused on the long-term economic and environmental sustainability of the power and natural gas sectors. RAP has deep expertise in regulatory and market policies to:

- Promote economic efficiency
- Protect the environment
- Ensure system reliability
- Allocate system benefits fairly among all consumers

Learn more about RAP at [www.raonline.org](http://www.raonline.org)

Ken Colburn: [kcolburn@raonline.org](mailto:kcolburn@raonline.org)

617-784-6975



### The Regulatory Assistance Project

Beijing, China • Berlin, Germany • Brussels, Belgium • Montpelier, Vermont USA • New Delhi, India

[www.raonline.org](http://www.raonline.org)



# Clean Power Plan Tools for States

Meegan Kelly  
July 31, 2015

# The American Council for an Energy-Efficient Economy (ACEEE)

- ACEEE is a 501(c)(3) nonprofit that acts as a catalyst to advance energy efficiency policies, programs, technologies, investments, & behaviors
- 50 staff; headquarters in Washington, D.C.
- Focus on end-use efficiency in industry, buildings, & transportation
- Other research in economic analysis; behavior; energy efficiency programs; & national, state, & local policy
- Funding:
  - Foundation Grants (52%)
  - Contract Work & Gov't. Grants (20%)
  - Conferences & Publications (20%)
  - Contributions & Other (8%)



[www.aceee.org/@ACEEEdc](http://www.aceee.org/@ACEEEdc)



# Snapshot of 111(d) work

- *Change is in the Air* study
  - <http://aceee.org/research-report/e1401>
- Comments to EPA
  - ACEEE:  
[http://aceee.org/sites/default/files/clean-power-plan-comments\\_0.pdf](http://aceee.org/sites/default/files/clean-power-plan-comments_0.pdf)
  - Joint Comments on EM&V:  
[http://www.neep.org/sites/default/files/resources/Joint\\_EE\\_Stakeholder\\_EMV\\_EPA-HQ-OAR-2013-0602.pdf](http://www.neep.org/sites/default/files/resources/Joint_EE_Stakeholder_EMV_EPA-HQ-OAR-2013-0602.pdf)
- Coordination with “3N” group
  - National Association of State Energy Officials (NASEO)
  - National Association of Regulatory Utility Commissioners (NARUC)
  - National Association of Clean Air Agencies (NACAA)
- Technical assistance and tools for states

# I'm going to talk about...

Three tools:

1. State and Utility Pollution Reduction (SUPR) Calculator
2. Compliance Template Series
3. NASEO/ACEEE State 111(d) Resource Hub



# Purpose of State Utility Pollution Reduction (SUPR) calculator

**WHAT IT DOES:** Assist states in understanding the cost and pollution reduction potential of different compliance options

**WHO IT'S FOR:** Policymakers, state governments, utility operators, and other stakeholders weighing options to comply with EPA's Clean Power Plan



# How it works

- User chooses from 19 different policies and technologies to build a “compliance scenario”
- Results are for 2016–2030
- State specific results for:
  - NO<sub>x</sub> SO<sub>x</sub> and CO<sub>2</sub> reductions
  - Energy savings (MWh)
  - Costs (\$)

## **SUPR** Calculator for CPP Compliance

It's **supr** easy to find out which energy efficiency options would help your state the most while complying with EPA Clean Power Plan (CPP) emissions regulations. Just follow these easy steps!

1

### SELECT

Download the calculator (link below) and select your state from the menu.



2

### BUILD

Energy efficiency, pollution control, and clean power options are on the table. Choose a mix that works for your state.



3

### EVALUATE

The calculator shows you how much your options will cost and what you will get for that investment. You can tailor the options you selected to optimize savings.



4

### RESULTS

Besides the savings estimate, the results show how much of your state's CPP goal is achieved by each selected measure.



**State and Utility Pollution Reduction Calculator (Beta)**

Download it now at  
[aceee.org/research-report/e1501](http://aceee.org/research-report/e1501)

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25  
26  
27  
28  
29  
30  
31  
32  
33

**State selected** Illinois

**Step 4**  
Detailed results

**Selected measures**

1.	Combined heat and power (CHP) (high)
2.	Annual 1.5% energy saving target
3.	Building energy code (high)
4.	ESCO program
5.	Utility calculator PV (low)
6.	Onshore wind (low)
7.	-
8.	-
9.	-
10.	-

**Summary results**

	2020	2025	2030
Cumulative NOx reduction (ton)	33,100	111,100	232,800
Cumulative SO2 reduction (ton)	135,800	443,200	919,800
Cumulative CO2 reduction (ton)	52,692,000	181,070,000	384,019,000
Annual CO2 reduction (ton)	42,324,000	157,740,000	347,728,000
Cumulative net cost (million 2011\$)	2,361	2,734	(1,597)
Cumulative energy saved (MWh)	34,066,700	137,984,300	310,605,500
Annual energy saved (MWh)	12,009,000	26,508,000	39,411,000

\* Results are for all selected measures combined reported cumulatively.

**Helpful definitions :**

**Annual savings:** the savings in a given year from all the measures that have been installed under a policy or program in prior years and in that year that are still saving energy (and CO2, NOx and SOx).

**Cumulative savings:** all the savings under a policy or program up through a given year, the sum of annual savings through that year.

**Cumulative cost:** all the spending on a policy or program up through a given year, the sum of all of the money spent through that year.

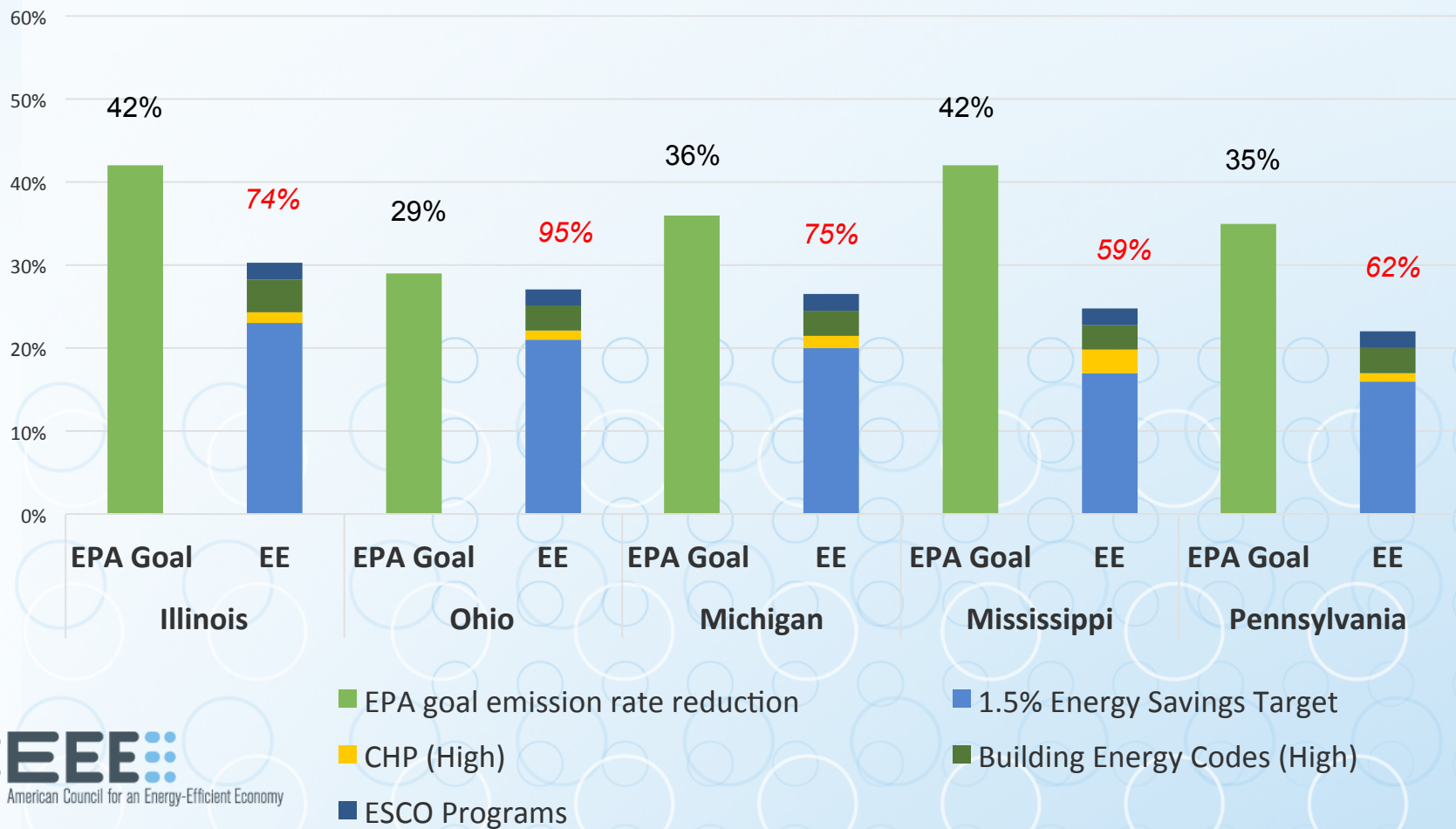
**Cumulative net cost:** all of the spending on a policy or program up through a given year minus all of the avoided spending through that same year. The spending on the program minus any avoided spending from lower energy consumption/lower energy bills.

**What does this mean?**

Number of 100 MW power plants offset by 2030	533
Savings from energy efficiency measures by 2030 (million 2011\$)	\$30,151
Percent of EPA's goal achieved by selected measures	75%

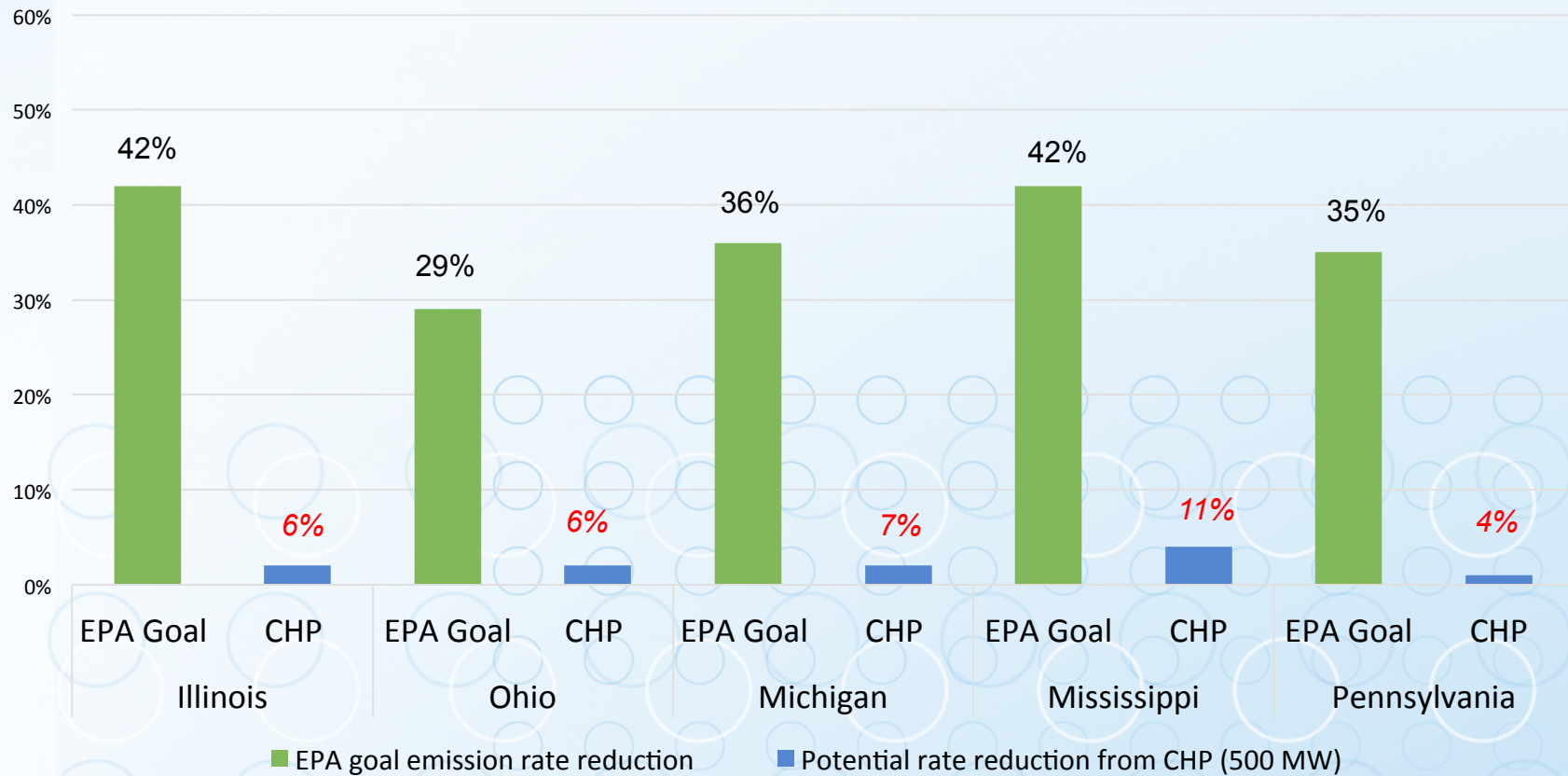
# SUPR Selection: Suite of four EE Measures

Impact of Suite of EE Measures of EPA goal



# Is CHP an attractive option in my state?

Impact of CHP (High Scenario - 500 MW) on EPA goal





# Compliance Template Series

We looked at existing EPA guidance, the proposed rule, experience with EE and approved state implementation plans (SIPs)

Templates are our best guess as to how various EE policies or programs might be documented in a state compliance plan

# Compliance Template Series

## Each template includes:

- Background/overview of key components
- A list of all the elements that should likely be addressed
- Instructions for how a state might address each element
- A hypothetical submission/case study

## Topics include:

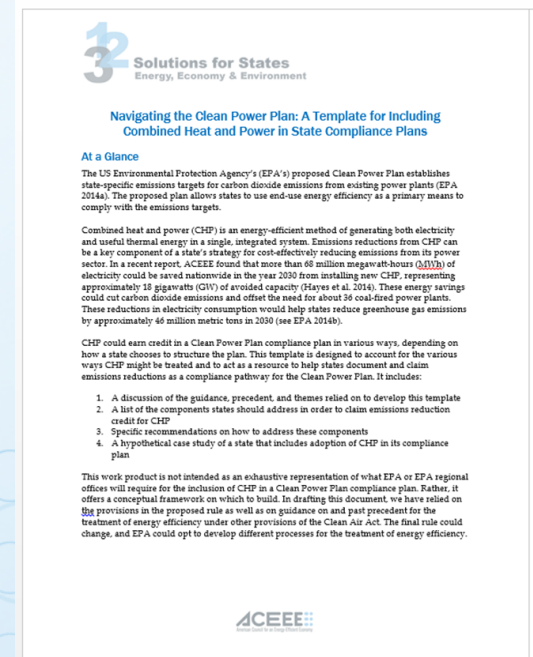
- Building codes - <http://aceee.org/white-paper/111d-building-codes-template>
- Financing programs - <http://aceee.org/white-paper/cpp-financing-template>
- Combined heat and power - <http://aceee.org/white-paper/cpp-chp>
- Energy savings target (eg. EERS)
- Multifamily programs

# CHP Template & Case Study

These are the “questions” we think need to be “answered” (and we provide recommended answers):

- Brief Overview of CHP Compliance Measure
- Discussion of Measure Technology
- Quantification of Emissions Benefits Potential
- Implementation
- Monitoring and Reporting
- Enforcement
- Verification and Quantification

We provide sample text for each of the elements using a hypothetical scenario in Mississippi as an example. The entire case study is only about 5 pages.





# State 111(d) Resource Hub

<http://111d.naseo.org/>



## NASEO's State 111(d) Resource Hub

The State 111(d) Resource Hub will provide information for State Energy Offices on the U.S. Environmental Protection Agency's (EPA) rulemaking for regulating greenhouse gas emissions from existing power plants under Section 111(d) of the Clean Air Act. The EPA rulemaking will set guidelines for states to reduce their carbon dioxide emissions from existing power plants. The rule, known as the Clean Power Plan, was released by EPA on June 2, 2014. It allows states to meet state-specific goals through a mix of strategies, including energy efficiency, renewable energy, and demand-side management. The Clean Power Plan Proposed Rule and background information, including an ["EPA Fact Sheet on Setting State Goals to Cut Carbon Pollution"](#), are available on the EPA website.

Energy efficiency programs, including retrofits programs implemented by

While the National Association of State Energy Officials (NASEO) has not taken a position on the merits of the rulemaking, we have partnered with the National Association of Regulatory Utility Commissioners and the National Association of Clean Air Agencies—the so called "3N" group—to



# Purpose of the Hub

**WHAT IT DOES:** Acts as a clearinghouse of tools/resources focused on energy efficiency and Clean Power Plan compliance strategy and planning

**WHO IT'S FOR:** Policymakers, state governments, agencies, and other stakeholders seeking information about energy efficiency as Clean Power Plan option

# ACEEE Resources

NASEO State 111(d) Resource Hub

- <http://111d.naseo.org/>

ACEEE Compliance Templates Series

- All Templates: <http://aceee.org/topics/section-111d-clean-air-act>
- CHP Template: <http://aceee.org/white-paper/cpp-chp>

State and Utility Pollution Reduction Calculator

- <http://aceee.org/state-and-utility-pollution-reduction-supr>

## Questions:

Meegan Kelly

Senior Research Analyst

[mkelly@aceee.org](mailto:mkelly@aceee.org)

Sara Hayes

Sr. Manager and Researcher

[shayes@aceee.org](mailto:shayes@aceee.org)

# Combined Heat and Power as a Compliance Pathway

## State Template and Policy Options

Bruce Hedman, Institute for Industrial Productivity  
July 31, 2015

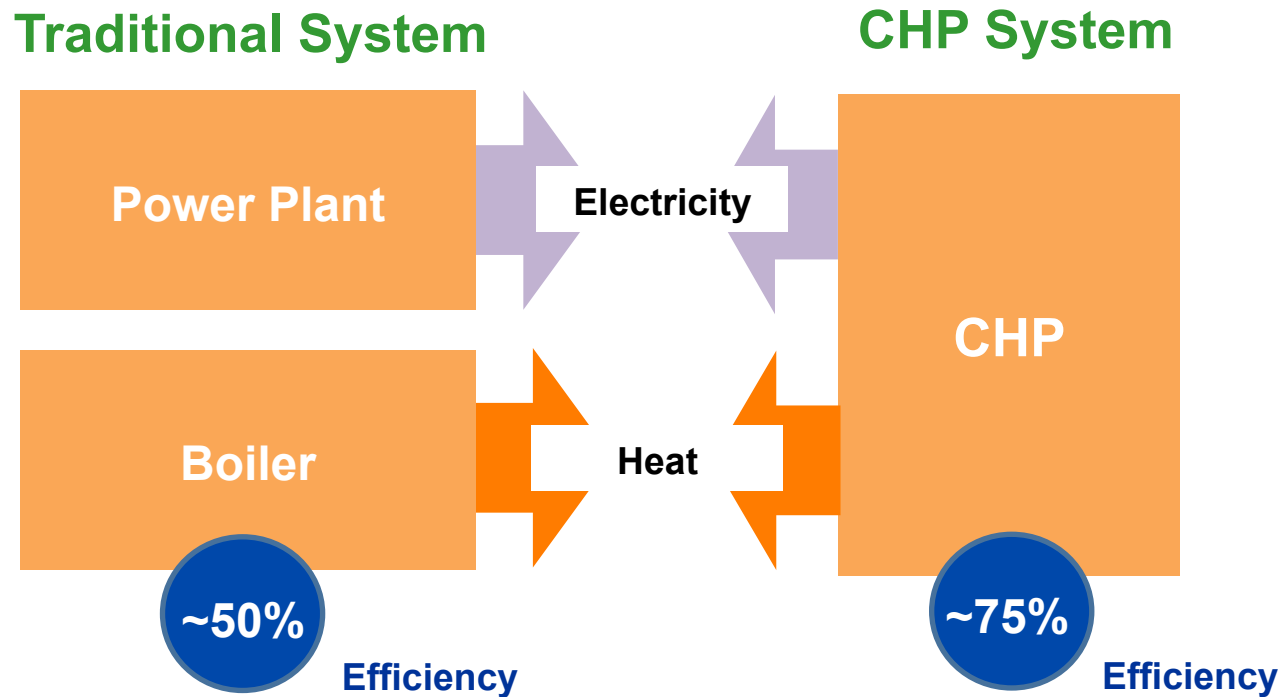
# State Template and Policy Options

- Joint product of Institute for Industrial Productivity (IIP) and David Gardiner & Associates (DGA)
- Sponsored by the American Gas Association (AGA), American Chemistry Council (ACC) , and American Forest and Paper Association (AF&PA)
- Provides tools and identifies resources that states can use to evaluate CHP as a compliance option
- Does not endorse any particular approach for any state - actual plans will vary dependent upon state-specific factors and determinations.
- Not every policy option is appropriate for every state.

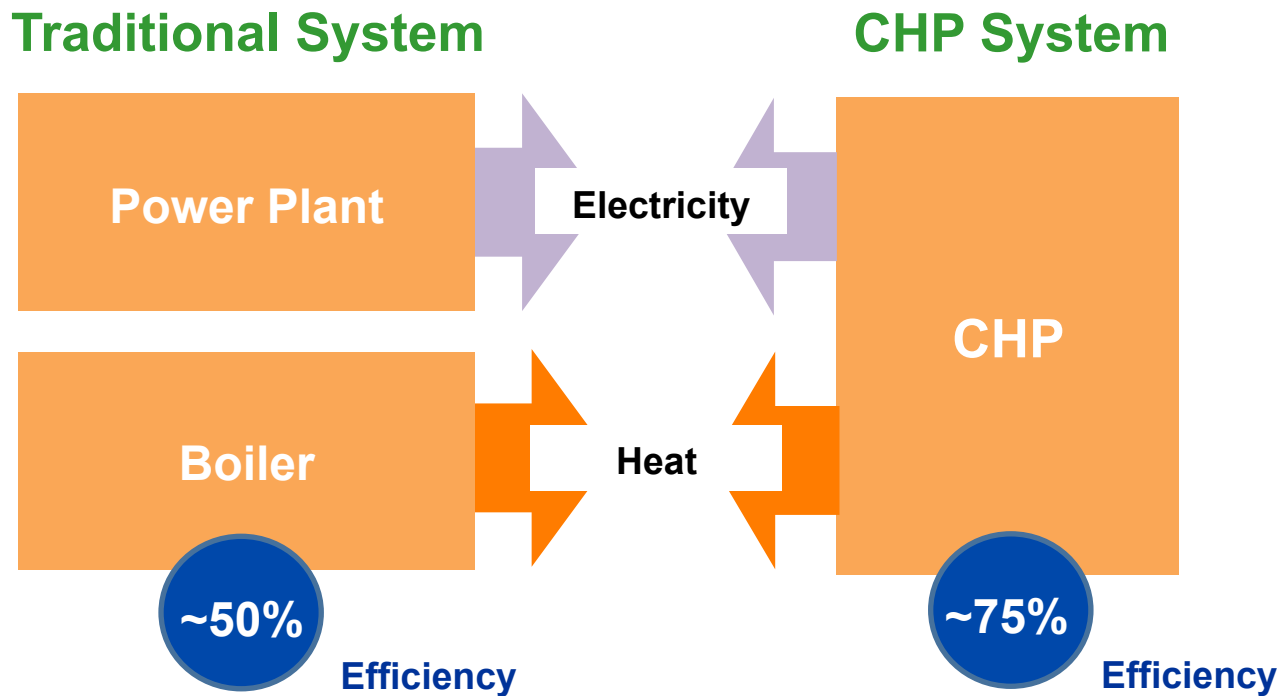
# CHP as a Compliance Option

- CHP offers air quality, economic and reliability benefits
- CHP is a cost-effective energy-efficiency resource available in all states
- CHP produces low-cost CO<sub>2</sub> reductions
- CHP is included in many existing state efficiency and clean-energy programs
- CHP meets EPA's requirements for an approvable compliance option

# CHP Recaptures the Waste Heat from Power Generation, Increasing Overall Efficiency.....



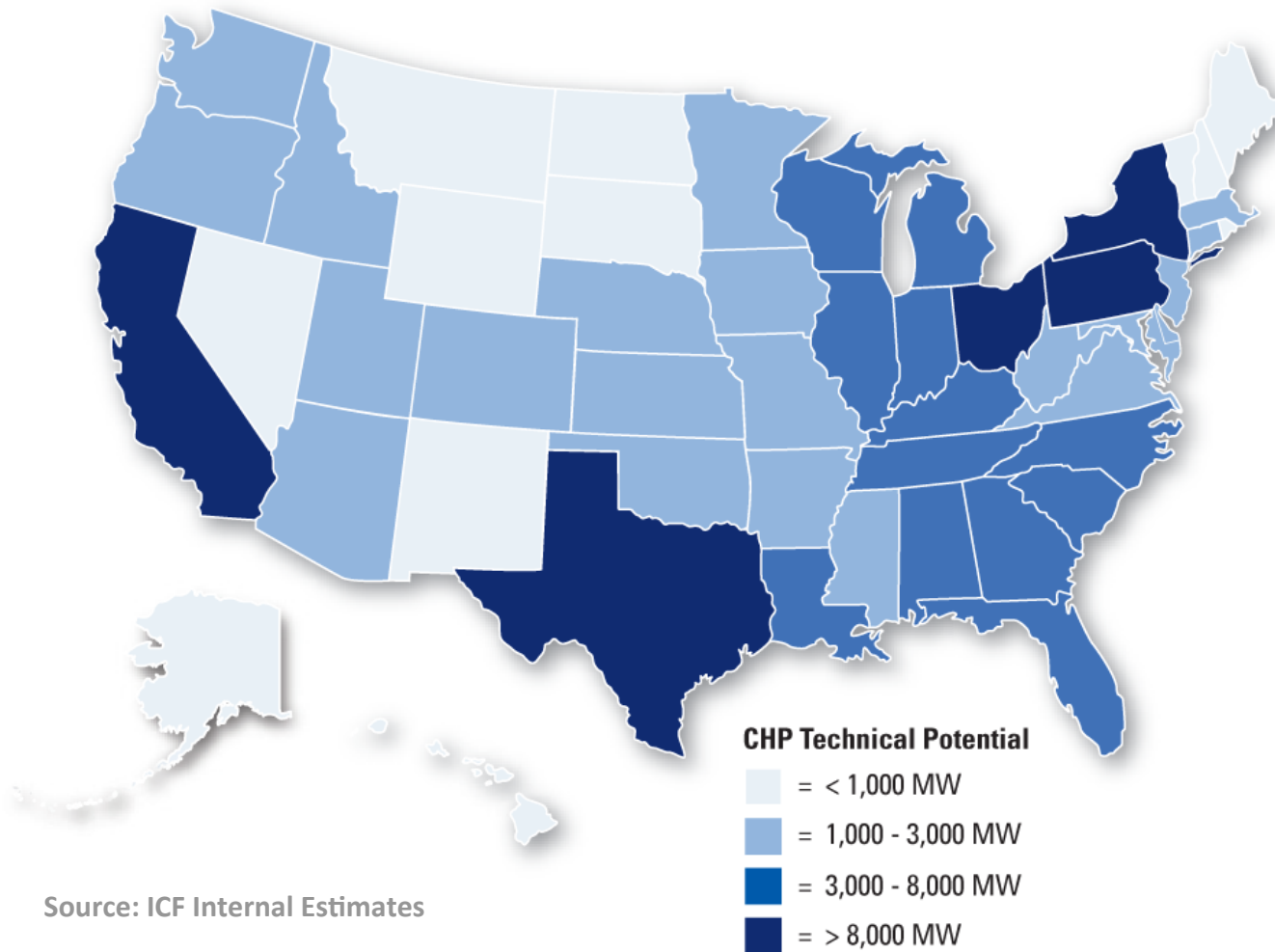
## ...and Reducing CO<sub>2</sub> Emissions



**30 to 55% less CO<sub>2</sub> emissions**



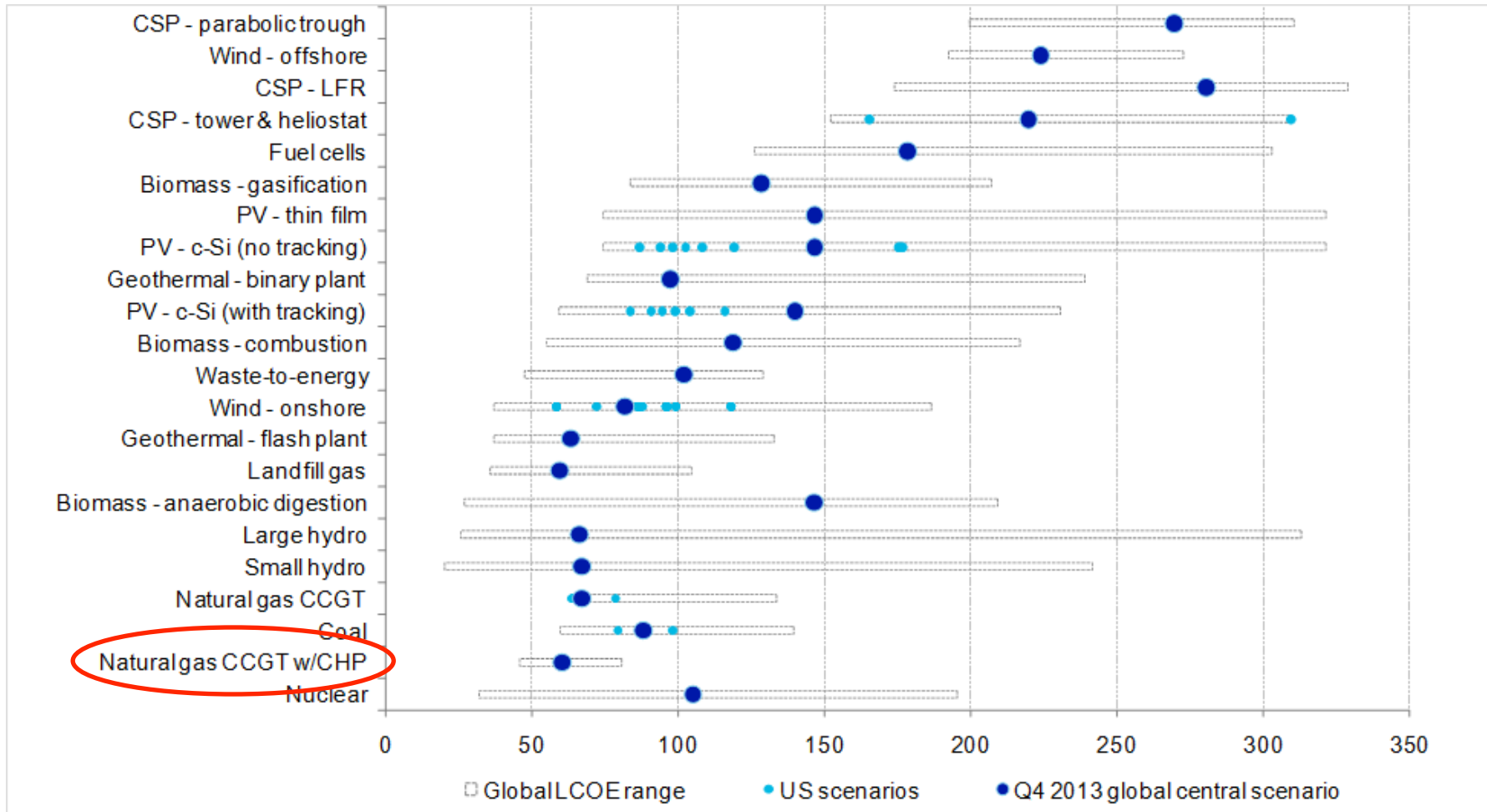
# The Remaining Potential for CHP Is Significant



Source: ICF Internal Estimates



# CHP Is a Cost-Effective Resource



Source: Bloomberg Sustainable Energy Factbook 2014

# State Template and Policy Options -TOC

- Overview of CHP
- CHP in the Clean Power Plan – Mass vs Rate-Based
- Compatibility with EPA Requirements
  - ✓ Enforceability
  - ✓ Performance
  - ✓ Measurable, Quantifiable, and Verifiable
  - ✓ Accountable
- Steps Towards a CHP Compliance Module
- Suggested Elements of a CHP Compliance Pathway
- Appendices

# Appendices

- Menu of Policy Options
- Enforceability of CHP Programs under the Clean Power Plan
- Calculation of Energy and CO<sub>2</sub> Savings from CHP
- Key Resources

# General Approach to CHP Pathway

- Build on existing CHP and energy efficiency programs
  - States without programs can adopt best practices from other states (Maryland, Massachusetts, Illinois, etc.)
- Create something new for medium/large industrial customers
  - Offer voluntary market-based options
    - Allow CHP to generate emission reduction credits
    - Standard Offers for purchase of emission reduction credits
    - State or regional emission reduction certification processes
    - Layer emission credits with utility program incentives
    - Explore utility/industrial partnerships

# Mass v. Rate-Based Approach:

## Rate-Based Approach

- Sets emissions-rate targets (e.g., lbs / MWh)
- CHP systems generate electricity at a lower effective emissions rate
- CHP may be able to directly derive value for its emissions reductions

## Mass-Based Approach

- Sets emissions targets (e.g., tons of CO<sub>2</sub>)
- When properly accounted for, CHP systems should yield fewer total emissions
- Potential for “cap and trade” or portfolio approach
- Careful framework design will be needed for full CHP participation

# General Criteria for State Plan Approval

- Performance
  - State must show how it will comply with limits, including how individual measures contribute to meeting goals
- Enforceability
  - State emissions limits must be enforceable
  - Does not mean that individual emissions reduction measures or strategies are enforceable
- Accountability
  - A process to report on plan implementation, emissions outcomes, and identified corrective measures
- Measurable
  - Quantifiable and verifiable, established EM&V protocols

# Policy Options that Support CHP

- Financing
  - Grants and Loans
  - Incentive Programs
- Regulatory Relief
  - Streamlined Permitting
  - Standby/back-up rates
- Market Support
  - Critical Infrastructure
  - Portfolio Standards

# Compliance Issues for CHP

- How do you calculate the net CO<sub>2</sub> savings?
  - How do you calculate CHP incremental emissions?
  - How do you calculate savings (i.e., what grid emissions are displaced)?
- Do acceptable EM&V protocols exist?
- How can CHP investment be encouraged?
  - Within ratepayer energy-efficiency programs
  - Voluntary programs outside of rate-payer programs



## Contacts:

Jennifer Kefer  
David Gardiner & Associates  
[jennifer@dgardiner.com](mailto:jennifer@dgardiner.com)

Bruce Hedman  
Institute for Industrial Productivity  
[Bruce.hedman@iipnetwork.org](mailto:Bruce.hedman@iipnetwork.org)

## Report:

<http://www.iipnetwork.org/New-Report-CHP>

# Questions?

Jennifer Kefer, David Gardiner & Associates,  
[jennifer@dgardiner.com](mailto:jennifer@dgardiner.com)

Ken Colburn, Regulatory Assistance Project,  
[kcolburn@raponline.org](mailto:kcolburn@raponline.org)

Meegan Kelly, American Council for an Energy-Efficient Economy, [mkelly@aceee.org](mailto:mkelly@aceee.org)

Bruce Hedman, Institute for Industrial Productivity,  
[bruce.hedman@iipnetwork.org](mailto:bruce.hedman@iipnetwork.org)